

## **REPORT TO ABERDEENSHIRE INTEGRATION JOINT BOARD 11 OCTOBER 2023**

### **STRATEGIC PLANNING GROUP UPDATE**

#### **1 Recommendation**

##### **It is recommended that the Integration Joint Board (IJB):**

- 1.1 Acknowledge the report from the Strategic Planning Group (SPG) following its meeting on 24<sup>th</sup> August 2023 including the project update on the Digital Strategy workstream.
- 1.2 Endorse the outcomes of the SPG's review of the Aberdeenshire Health and Social Care Partnership (HSCP) Strategic Plan as required by legislation to thereafter be published and used to shape and inform stakeholder engagement in development of the HSCP's next Strategic Plan.

#### **2 Directions**

- 2.1 No direction requires to be issued to Aberdeenshire Council or NHS Grampian as a result of this report.

#### **3 Risk**

- 3.1 IJB Risk 1 - Sufficiency and affordability of resource - transformational change is required to ensure service and financial efficiencies.
- 3.2 IJB Risk 6 - Service/business alignment with current and future needs - transformational change will determine and deliver priorities to meet needs.
- 3.3 IJB Risk 8 - Risk of failure to deliver standards of care expected by the people of Aberdeenshire in the right time and place - transformational change and service improvement will support the delivery of this outcome.

#### **4 Background**

- 4.1 The Strategic Planning Group (SPG) has been established as a requirement of the Public Bodies (Joint Working) (Scotland) Act 2014, a key function of which is to prepare a Strategic Plan for the Health and Social Care Partnership (HSCP) and to monitor progress of the plan on behalf of the IJB. The Aberdeenshire SPG specifically has responsibility for oversight of the transformational workstreams arising from the HSCP's Strategic Delivery Plan, ensuring an integrated and consistent approach in development and implementation of the Strategic Delivery Plan and supporting strategies.
- 4.2 This update report provides a summary of the main items of discussion at the Aberdeenshire SPG's most recent formal meeting on 24<sup>th</sup> August 2023.

## 5 Summary

### Policy and Planning Updates

- 5.1 The SPG were provided with a number of informative presentations from partners on current key areas of local and national policy developments covering: the UN Convention on the Rights of the Child; the NHS Grampian Director of Public Health Annual Report; and Improving Outcomes for Children and Young People – Aberdeenshire Children and Young People’s Services Plan 2023-26.
- 5.2 These presentations provided the opportunity for discussion around the various impacts and considerations across partner services, reflecting the SPG’s responsibility to ensure national and local strategy/policy developments are identified and inform the HSCP’s strategic planning processes, working collaboratively with partners to optimise opportunities for joint working.

### Digital Strategy Project Update

- 5.3 As previously noted the SPG has responsibility for oversight of the transformational workstreams arising from the HSCP’s Strategic Delivery Plan, monitoring and reporting on progress to the IJB as part of its performance reporting framework. The development of a digital strategy has been agreed as a priority workstream within the HSCP Strategic Delivery Plan and an update on progress was provided by James Black, Project Manager (attached at Appendix 1).
- 5.4 Discussion with SPG members highlighted that a full engagement process will be undertaken around the draft digital strategy. The importance of links to wider partnership approaches were noted, for example tackling inequalities and the Community Planning Partnership’s commitment to improvement digital inclusion, as well as the scope and requirement for transformational approaches to how digital solutions can help us to do things differently in the future whilst ensuring outcomes for people continue to be met.

### Social Care Sustainability Programme Board Update

- 5.5 The Social Care Sustainability Programme Board reports to the SPG and an update report was considered on the work of the Board during its first year. This follows a workshop held in July 2023 as part of an annual review process through which members identified a number of successes and strengths of the approach and work of the Programme Board.
- 5.6 A number of challenges and barriers were also recognised, in particular the impact of continuing pressures and demands at both strategic and operational level impacting on participation in and progress of the programme board and supporting workstreams. The outputs from this workshop were considered by the Programme Board at its September meeting, with agreed priorities and associated actions added to the Board’s Programme Plan and further detail provided in the Strategic Delivery Plan Performance Report also being presented to the IJB at its meeting of 11<sup>th</sup> October 2023.

## Review of Strategic Plan

- 5.7 Under the Public Bodies (Joint Working) (Scotland) Act 2014, the IJB is required to review its strategic plan at least every three years. Following IJB approval for the SPG to undertake this review, a workshop was held with SPG members in June 2023 and a report produced and considered by the SPG at its meeting on 24 August 2023, attached as per Appendix 2.
- 5.8 In summary, outputs from the review confirmed the HSCP's strategic priorities remain relevant, with the review process allowing for open dialogue and reflections from SPG members on progress made across our strategic priorities, as well as acknowledging the challenges and areas where improvement is required.
- 5.9 The SPG agreed that the information gathered from the review should be utilised to support and inform the development of the next Strategic Plan in particular through the stakeholder engagement process commencing in 2024.

## **6 Equalities, Staffing and Financial Implications**

- 6.1 The Chief Officer, along with the Chief Finance Officer and the Legal Monitoring Officers within Business Services of the Council have been consulted in the preparation of this report and their comments have been incorporated within the report.
- 6.2 A high level Equalities Impact Assessment was completed for the Strategic Plan 2020-2025. Potential impacts of this high level multi-faceted strategic plan have been considered. Implementation of aspects of the strategic plan could result in unintended negative impacts on certain population groups.
- 6.3 To provide assurance each individual project delivering the priorities within the Strategic Plan will be required to complete an Integrated Impact Assessment. This will mitigate against potential negative impacts when designing the service improvements.
- 6.4 Financial and staffing outcomes and measurements will be determined on an individual project basis and scrutiny will be provided through the agreed governance structure.

### **Pamela Milliken, Chief Officer, Aberdeenshire HSCP**

Report prepared by Angela MacLeod, Interim Strategy and Transformation Manager  
13 September 2023

## **Appendices**

Appendix 1 – Project Update Report – Digital Strategy

Appendix 2 – Report to Strategic Planning Group - Strategic Plan 2020 – 2025 Review